



# MOWAT CENTRE ANNUAL REPORT 2011 - 2012



School of Public Policy & Governance  
UNIVERSITY OF TORONTO

# DIRECTOR'S MESSAGE

This report represents a milestone for the Mowat Centre. It is our first annual report and its production signifies a more mature phase of our existence.

As Mowat completes its third year, we are focused on sustaining our reputation and consolidating our growth. We are moving from our initial start-up phase, where our focus was producing and communicating high quality applied public policy research, to the next stage of our organizational life.

Within this new phase we will maintain our commitment to quality and impact while investing more time and resources toward the professionalization and development of our organization in a manner that will support our growth over the medium- and long-term.

The past three years have laid a strong foundation on which to build. The next challenge for Mowat is to build on our organizational successes in order to ensure that we can withstand changes in leadership, personnel, governments and policy cycles – whenever they arise. We are happy with our early successes but recognize that our next goal will be even more challenging: cementing our reputation as one of Canada's leading public policy research institutions, offering evidence-based policy solutions on national issues important to Ontario.

At Mowat, we take great pride in the quality and timeliness of our work and are gratified by the reception it has received in many different communities and sectors.

Our EI Task Force, the culmination of over a year's worth of consultation and research, released its final recommendations in November 2011. Following on the heels of our report, the federal government introduced changes to the EI program and these changes have ensured a continued focus on the Task Force's work and recommendations. Ultimately, the federal government took our advice on some small policy matters, but left unaddressed the major structural problems with the system that



were identified in our report. We expect that this issue will continue to be a focus of public debate and further reforms will be forthcoming and the Mowat Centre will continue to deepen its expertise on issues relating to income security, unemployment insurance, labour market training and the unique ways these play out in different regions across the country.

Our research on voter equality has had an even greater impact on policy debate, with many of our recommendations finding their way into new federal legislation. The work from the Mowat team has had a measurable impact on Canada's move toward representation-by-population, and as federally-appointed boundary commissions finalize new electoral maps in the coming months, Mowat will continue to track developments and provide expert commentary.

Mowat's core work will continue to include a focus on intergovernmental policies, Ontario's place within the federation and Canada's fiscal arrangements, including our work on Equalization. Our research has shown that the Equalization program was designed for a set of economic realities which no longer exist and we will continue to work toward a redesign of federal fiscal transfers to better respond to the Canada of today.

It is also gratifying to note the positive reception to our work on government transformation. Our *Shifting Gears* series of research papers, supported by KPMG, is charting a path toward more effective and more cost-efficient public service delivery models. The core principle driving this research is that governments can deliver better public services for less

money and we have been delighted to see various ministries take up many of our recommendations and help deliver savings to the government and the public. This series will continue next year.

Our two independently funded research groups have added dynamism to our organization. Our Energy Policy hub has begun to release the results of its research, while our newly funded Not-for-Profit Policy hub has begun consultation with the not-for-profit sector and is working toward defining an ambitious, collaborative research agenda. Both groups have found a supportive home under the Mowat umbrella and the diversity of researchers who now call Mowat home has added to the creativity and professionalism of our research.

In the coming months, Mowat's growing maturity as an organization will be signaled in a number of ways.

We will be releasing our first two books. The first will be a compilation of the research emerging from the EI Task Force, while the second will focus on Ontario's emerging place in the Canadian federation and will compile the papers coming out of the *State of the Federation* conference, hosted by Mowat.

We will also be incubating a new organization, the Great Lakes Regional Council. One of the primary outcomes of our Great Lakes Summit was a call for a new institution that convenes leaders from across sectors and across both sides of the border to work collaboratively on shared economic, environmental and social challenges. We are acting on this call to action. The new organization will be officially launched in April 2013.

The focus of Mowat work will continue to be diverse, but an emerging theme influencing many of our upcoming projects will be the future of the Ontario economy. In addition to our follow-up work with the Ontario Chamber of Commerce on our *Emerging Stronger* report, our three new major projects will all look at aspects of the public policy landscape and their impact on Ontario's economy: the future of the manufacturing sector, the role of diaspora networks in strengthening the economy, and the structure of corporate taxation.

In these and other projects, we continue to broaden and deepen our partnerships across the province, country and globe. One of Mowat's core beliefs is that research and recommendations are better when they are developed collaboratively and when they harness the knowledge of diverse constituencies and communities. This approach will continue to animate our work.

Thank you for your ongoing interest in our work, and thank you to Mark Stabile and the School of Public Policy & Governance, Dean Meric Gertler of the Faculty of Arts and Science, and President David Naylor for continuing to provide the Mowat Centre with a supportive academic home base within the University of Toronto.



Matthew Mendelsohn, Director

## THE MOWAT CENTRE

**T**he Mowat Centre is an independent public policy research centre located at the School of Public Policy & Governance at the University of Toronto.

The Mowat Centre is Ontario's non-partisan evidence-based voice on public policy. It undertakes collaborative public policy research and engages in public dialogue on Canada's most important national issues, and proposes innovative, research-driven recommendations.



# PUBLICATIONS

## MAY 2011 – APRIL 2012



### Canada's Innovation Underperformance: Whose Policy Problem is it?

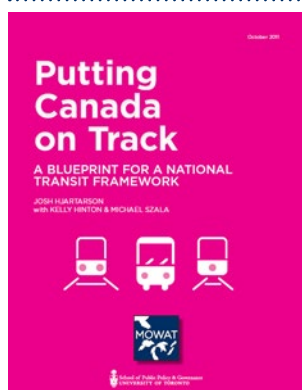
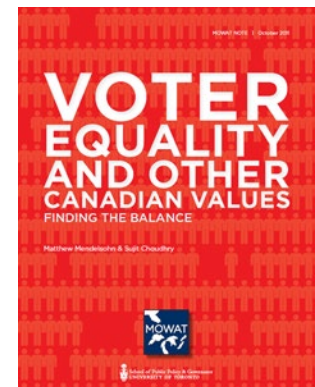
Tijs Creutzberg  
October 14, 2011

Canadian firms are regularly outperformed in terms of innovation. This is now conventional wisdom and governments have invested significant funds trying to remedy this failing with little impact. This paper argues that Canadian federalism is at least part of the problem. The release of the federal government's Research and Development (R&D) Review Panel Report further demonstrated that a refocusing of public investments is needed.

### Voter Equality and Other Canadian Values: Finding the Right Balance

Matthew Mendelsohn and Sujit Choudhry  
October 17, 2011

This Mowat Note identifies the constitutional, legislative and policy reasons why Canada so dramatically deviates from the principle of voter equality. It then explains if and how each of these factors can or should be addressed at present. It concludes with a proposed framework for a compromise piece of legislation that would deal with many, but not all, of the issues that produce such a skewed electoral map.



### Putting Canada on Track: A Blueprint for a National Transit Framework

Josh Hjartarson, Kelly Hinton and Michael Szala  
October 24, 2011

Efficient public transit is crucial to the success of large city regions. And successful large city regions are lynchpins of a vibrant national economy in a globalized world. The paper examines the implications of a sustained federal investment for decision-making and governance. It asks how we ensure that projects can be identified, planned, funded, and implemented without undue delay arising from too many levels of government and veto points.

## MOWAT CENTRE PUBLICATIONS

### Fiscal Sustainability and the Transformation of Canada's Healthcare System: A Shifting Gears Report

Matthew Mendelsohn, Will Falk, Josh Hjartarson and Alex Stoutley  
October 31, 2011

This report is intended to help facilitate informed, strategic, long-term decision-making in healthcare in Canada, and part of the Mowat Centre's Shifting Gears series of research papers. The project was undertaken as part of our commitment to better understanding how governments can improve their ability to deliver high-quality public services and public policy, even in times of fiscal constraint.



### Fiscal Sustainability and the Future of Public Spending: A Shifting Gears Progress Report

Jennifer Gold, Josh Hjartarson and Matthew Mendelsohn  
November 23, 2011

This Shifting Gears progress report examines how well governments in Canada and across the OECD are doing in returning to fiscally sustainable positions. It points out that while Canadian governments are in better shape than many of their peers, complacency must be avoided. The report is intended to help facilitate informed, strategic, long-term decision-making in Canada and is part of the Mowat Centre's Shifting Gears series of research papers.

### Emerging Stronger: A Transformative Agenda for Ontario

Mowat Centre and Ontario Chamber of Commerce Policy Staff  
January 25, 2012

This collaborative report sets out the strengths, weaknesses, and challenges that lie ahead for Ontario. It identifies an agenda that can best be pursued if the federal and provincial governments are working together, with the private sector, to achieve success. It further contains recommendations are intended to provide a basis for discussion and debate.



# MOWAT CENTRE FISCAL TRANSFERS SERIES



## Expenditure Need: Equalization's Other Half

Peter Gusen

February 5, 2012

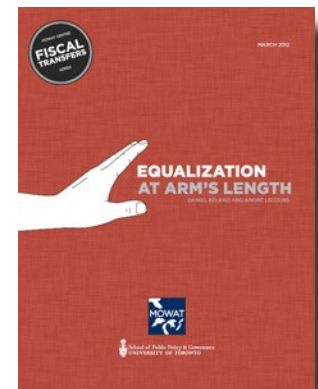
This is the first paper in a Mowat Centre series exploring options for reforming the Canadian transfer system. This paper updates and expands on the author's previous work on expenditure need. It argues that the current approach to Equalization turns a blind eye to the differences in expenditures that provinces must make to provide comparable levels of public services.

## Equalization at Arm's Length

Daniel Béland and André Lecours

March 18, 2012

Equalization plays a unique role in redistributing wealth across the country. Each and every province has a vested interest in the outcomes of the program—precisely the reason why a neutral arbiter could help cut through the conflicts and the politics that make the program so confusing and misunderstood. This paper discusses the fact that although it is not possible to take politics out of Equalization entirely, a better job can be done to reduce the level of territorial conflict surrounding it.

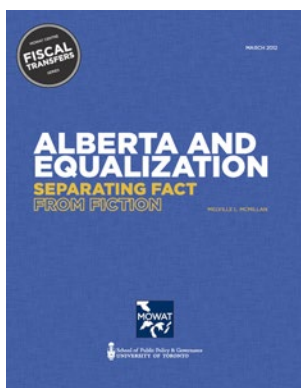


## Alberta and Equalization: Separating Fact from Fiction

Melville L. McMillan

March 28, 2012

The basic facts of the country's system of fiscal federalism are laid out in this paper, with the goal of providing Canadians with a clearer perspective on these matters and enabling them to better assess the current state of fiscal federalism and its alternatives.



# MOWAT CENTRE FISCAL TRANSFERS SERIES

## Fiscal Problems, Taxation Solutions: Options for Reforming Canada's Tax and Transfer System

Jean-François Tremblay

May 13, 2012

This paper examines some alternative arrangements that would provide provinces the resources they need in the short-term, while also ensuring long-term fiscal sustainability through an efficient tax system.



# MOWAT ENERGY



## Energy Security for Ontario

Robert Joshi

February 7, 2012

Policy-makers are urged in this paper to consider all of the various energy options open to them and assess each with regard to the three key criteria that should be used when making energy policy decisions: security of supply, cost and environmental footprint. The paper further argues that these criteria should be applied to each of Ontario's main energy sources: oil, electricity and natural gas.

The Energy Policy Hub was initially established with the support of Enbridge Gas, the Independent Electricity System Operator, the Ontario Energy Association, the Ontario Power Authority, Toronto Hydro and Union Gas.

# MOWAT CENTRE EI TASK FORCE PUBLICATIONS AND EVENTS 2011 - 2012

The main work of the EI Task Force wrapped up with the release of its final report and recommendations. Since that time, the federal government introduced significant legislative changes to the EI program. The Mowat Centre is committed to keeping a finger on the pulse of the national and provincial conversations about EI and will continue to do so in the future.



## **Making It Work: The Final Recommendations of the Mowat Centre EI Task Force**

*November 14, 2011*

The Mowat Centre's EI Task Force published its Final Recommendations which include 18 recommendations organized around four themes: a nationally standardized system, active employment measures (i.e. training), special benefits, and financing and management. Transformational changes, as well as smaller changes that address long-standing irritants in the EI system are also recommended within the final report.

The report is based on the Task Force's research and consultation process and proposes a blueprint for a strengthened national program to support the unemployed. These recommendations focus on the architecture of support for the unemployed and the principles that should drive reform with a goal of improving the overall design of the system.

## MOWAT CENTRE EITF RESEARCH PAPERS

### **The Design of Employment Insurance in a Federation**

Robin Boadway and Jean-Denis Garon

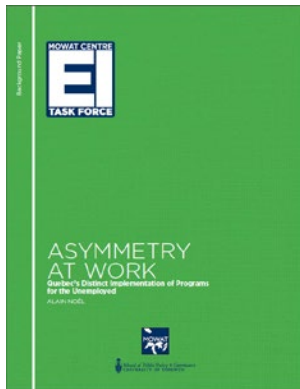
*September 2011*

This paper explores the issues that arise in designing an unemployment insurance program in a federation. The paper focuses on the balance between the goals of regular redistribution and lost earnings replacement within unemployment insurance systems. Avenues for reform are highlighted by analyzing the systems of similarly situated countries to Canada. The paper explores the division of responsibility for workers' income security in Canada between the federal and provincial governments and ways to ease the transition from the federal EI program to the provincial social assistance programs. The paper also explores enhancing provincial responsibility for training.





# MOWAT CENTRE EITF RESEARCH PAPERS



## Asymmetry at Work: Quebec's Distinct Implementation of Programs for the Unemployed

Alain Noël  
September 2011

Four major policy developments touched on the main dimensions of Employment Insurance (EI) and income security policy in Canada, namely training, parental leave, and income support for individuals and families. This paper explores the governance innovations that enhanced the role of a provincial government and, potentially, made policies more coherent on a provincial scale. All were achieved by bilateral agreements or understandings between the federal and the Quebec government.

## What Do We Know About the Relationship Between Regionalized Aspects of the Unemployment Insurance System and Internal Migration in Canada?

Kathleen M. Day and Stanley L. Winer  
September 2011

This paper critically reviews the past four decades of empirical research on the relationship between internal migration and regional variation in the generosity of Canada's unemployment insurance system. The findings indicate that there is no evidence in the empirical literature that regional variation in the generosity of the insurance system has altered internal migration patterns in Canada in a substantial manner.



## Employment Insurance in the New World of Work

Morley Gunderson  
September 2011

Demand-side changes to the world of work include: skill-biased technological change; trade liberalization; globalization and offshore outsourcing; industrial restructuring; deregulation, privatization and contracting out; and shocks such as SARS, the dot.com bust and the recent financial crises. Changes from the supply side of the labour market include: the ageing workforce; the school-to-work transition; the dominance of the multiple-earner family and work-family balance; and recent cohorts of immigrants increasingly having difficulty assimilating into the labour market. The paper focuses on the changes that have the most important implications for Employment Insurance.

# MOWAT CENTRE EITF RESEARCH PAPERS



## **Training Policy for the 21<sup>st</sup> Century, Decentralization and Workforce Development Programs for Unemployed Working-Age Adults in Canada**

Allison Bramwell

*September 2011*

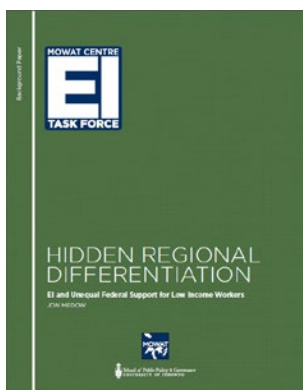
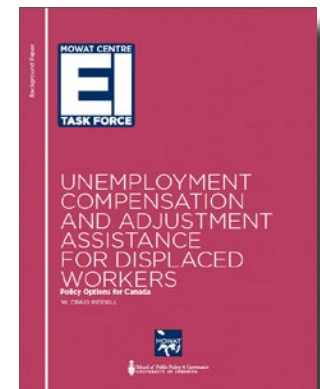
The focus of this paper is the mounting concern that Canada lacks the adult training system to facilitate adjustment to 21<sup>st</sup> century economic realities because a large proportion of unemployed adult workers who are ineligible for Employment Insurance have not been able to access the training they need. It outlines three possible directions for reform of Canada's workforce development system.

## **Unemployment Compensation and Adjustment Assistance for Displaced Workers: Policy Options for Canada**

W. Craig Riddell

*September 2011*

This paper examines the role of EI in providing support to “displaced workers,” those who permanently lose their jobs because of changing circumstances. It recommends addressing gaps in research and knowledge, and awarding enhanced EI benefits for long-tenure displaced workers. It suggests that since most loss from displacement occurs after re-employment, wage insurance seems the most promising approach for insuring against large losses.



## **Hidden Regional Differentiation: EI and Unequal Federal Support for Low Income Workers**

Jon Medow

*September 2011*

The author examines how regional differentiation in the EI system creates uneven benefit entitlements for the unemployed and contributes to regionally inequitable federal support for low income workers.

# MOWAT CENTRE EITF RESEARCH PAPERS

## Reforming EI Special Benefits: Exploring Alternative Financing and Delivery Options

Luc Turgeon  
September 2011

The focus of this paper is on the delivery of “special benefits” in Canada and whether or not they should be removed from the current EI program. It demonstrates that Canada’s special benefits are relatively generous from a comparative standpoint, are appreciated by Canadians and have a positive impact. It ultimately recommends that the federal government maintain its current role in the delivery of special benefits, but moderately enhance the generosity of these benefits in part based on lessons learned from the Quebec experience.



## Improving the Governance of Employment and Training Policy in Canada

Donna E. Wood and Thomas R. Klassen  
September 2011

The authors of this paper propose modifications to governance that will lead to stronger policy to sustain Canada’s workforce development system: the creation of a national agency, a reformed and expanded Forum of Labour Market Ministers, the consolidation of the existing separate bilateral federal-provincial agreements into one comprehensive agreement between the federal government and each province and transferring responsibility for programs for youth and persons with disabilities to the provinces.

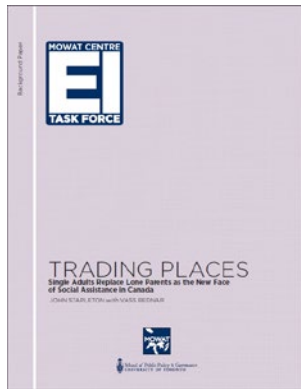
## Employment Insurance: A Macroeconomic Comparison with Other Income-Support Initiatives

William Scarth  
September 2011

This paper uses a simplified open-economy macroeconomic model to assess several income-support policies.



# MOWAT CENTRE EITF RESEARCH PAPERS



## Trading Places: Single Adults Replace Lone Parents as the New Face of Social Assistance in Canada

John Stapleton and Vass Bednar

September 2011

The authors examine changes in social assistance caseloads coming out of the major economic recession that began in the fall of 2008. This paper suggests that policies should be implemented and programs reworked in order to address the needs of single adults as the newly vulnerable in Canada. The paper also calls on government to improve access to unemployment and social assistance data for future research.

## The Challenge of Expanding EI Coverage: Charting Exclusions and Partial Exclusions on the Bases of Gender, Immigration Status, Age, and Place of Residence and Exploring Avenues for Inclusive Policy Redesign

Leah F. Vosko

September 2011

This study charts the gap between EI coverage and changing labour market realities using a combination of policy and statistical analysis and identifies remedies for closing this gap. Its focus is regular benefits, with some attention to two special benefits, EI maternity and parental benefits (outside of Quebec, which has a separate benefit system).

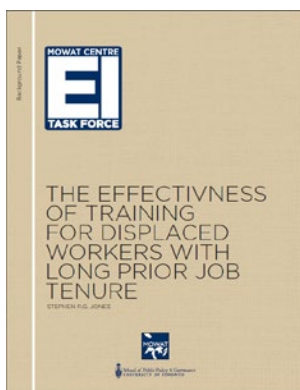


## The Effectiveness of Training for Displaced Workers with Long Prior Job Tenure

Stephen R.G. Jones

September 2011

In this EI research paper, the author surveys and assesses a variety of strategies that have been employed to determine training effectiveness, using results from field experiments and from econometric work based on non-experimental data. It finds that both experimental and non-experimental research shows that the returns to training for displaced workers are low, and that evidence does not show that training pays off for most of the displaced population. Ultimately it recommends a continuing search for other creative ways to ensure that the costs of economic restructuring do not fall disproportionately on a narrow group.

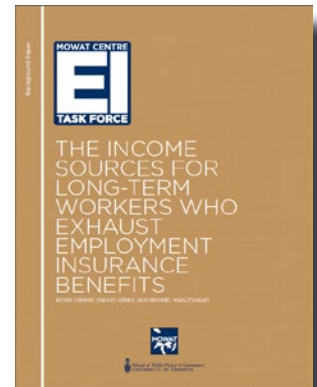


# MOWAT CENTRE EITF RESEARCH PAPERS

## The Income Sources for Long-Term Workers Who Exhaust Employment Insurance Benefits

Ross Finnie, David Gray, Ian Irvine, and Yan Zhang  
*September 2011*

The authors of this paper chart the labour market outcomes and income sources of individuals who exhaust EI regular benefits, and examine whether there have been shifts in these patterns following the numerous reforms to EI and Social Assistance that took place in the 1990s.



## Fixing the Hole in EI: Temporary Income Assistance for the Unemployed

Michael Mendelson and Ken Battle  
*September 2011*

In this paper, the authors investigate the gaps in Canada's system of support for the unemployed and propose to fill them with Temporary Unemployment Assistance, a new federal benefit.



**Photos (L-R):** Michael Mendelson and Ken Boessenkool enjoying the reception; project leads Mary Davis and Jon Medow with Mowat EITF Research Director Keith Banting, Matthew Mendelsohn, and Mowat EITF Advisory Committee Co-Chairs Ratna Omidvar and Roy Romanow.

## Official Launch of the Mowat Centre EI Task Force's Final Report and Recommendations

*November 16, 2011*

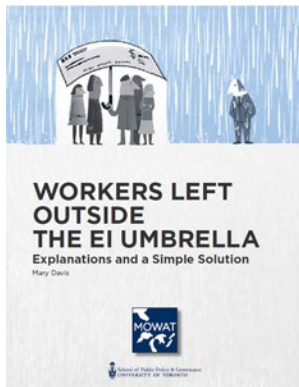
The final report and recommendations of the Mowat Centre EI Task Force were released in November 2011 at a sold-out luncheon event co-hosted by the Mowat Centre and the Canadian Club. Over two hundred people were in attendance as Advisory Committee Co-Chairs the Honourable Roy Romanow and Ratna Omidvar, and Matthew Mendelsohn each made brief presentations highlighting the results of the Task Force's work. Task Force Research Director Keith Banting was also in attendance. The significant media coverage of both the event, and the research release confirmed that EI is a critical, national policy issue that rightly commands public, political and media interest from coast to coast.

The report, *Making It Work: Final Recommendations of the Mowat Centre Employment Insurance Task Force* contains recommendations based on more than a year of research, public engagement, and expert consultation. Its 18 recommendations revolve around four themes: a nationally standardized system for determining qualification and benefits, active employment measures (e.g. training), special benefits (e.g. parental and sickness leave), and financing and management.



**Photos (L-R):** An enthusiastic crowd at the Sutton Place ballroom for the official launch event; Ratna Omidvar, Matthew Mendelsohn and Roy Romanow conduct a lively discussion of the Task Force's findings.

# MOWAT CENTRE EI – FURTHER RESEARCH



## Workers Left Outside the EI Umbrella

Mary Davis

*April 16, 2012*

This paper makes the case for a significant adjustment to how the federal government supports the unemployed. It begins with an extensive analysis of who is left out of the current EI program and why. Following on this analysis, the paper further explores the idea of TUA proposed by the Mowat Centre EI Task Force (initially designed by the Caldedon Institute). The paper proposes two potential designs for TUA along with a potential modification that could be made to either approach.

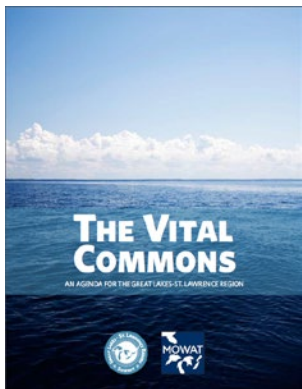


# MOWAT CENTRE GREAT LAKES PUBLICATIONS AND EVENTS 2011 - 2012

In June 2011 the Mowat Centre, together with the Brookings Institution, convened a multi-sector Great Lakes and St. Lawrence region leaders' summit. The summit assessed why the region seems to be underperforming despite its economic and environmental potential.

In October, 2011 the Mowat Centre published a summit outcomes report. The report identified a set of collaboration gaps that undermine the region's performance. It also recommended launching a new, civil society-led, organization that will enhance regional collaboration, convene multiple interests to identify common causes and respond jointly to regional challenges, and to provide a unified voice for the region's shared interests.

Since November 2011, the Mowat Centre has been spearheading the launch of a new organization, called the Great Lakes Regional Council. The GLRC will be a regional organization lead by private sector and environmental leaders, designed to support ongoing regional collaborative efforts and respond to shared regional challenges.



## **The Vital Commons: An Agenda for the Great Lakes - St. Lawrence Region**

*June 2011*

This white paper was intended to facilitate the discussion about what we can do to strengthen the region. It outlines the shared challenges and opportunities facing the cross-border region, as well as a series of initiatives for government, business, and civil society that have been proposed to deepen cross-border collaboration.

## **The Vital Commons: A Policy Agenda for the Great Lakes Century**

Matthew Mendelsohn, Reuven Schlozberg, Josh Hjartarson, Neville McGuire

*October 21, 2011*

This paper summarizes the findings from the summit and possible forms of cross-border regional collaboration. The Great Lakes - St. Lawrence Region currently experiences a variety of sectoral partnerships. This paper proposes a model of more mature collaboration through the establishment of a Great Lakes Regional Council (GLRC) to connect and strengthen the many nodes of the Great Lakes - St. Lawrence Region network and help support the successful sectoral initiatives already taking place.







**Photos (L-R):** GLSLR Summit Reception at the beautiful Max Fisher Music Hall in downtown Detroit; Matthew Mendelsohn, Michael Finney (Michigan Economic Development Corporation), and John Austin (Brookings Institution) enjoying the festivities.

## The Great Lakes - St. Lawrence Region Summit

*June 2011*

On June 21 and 22, the Mowat Centre and the Washington, D.C. based Brookings Institution convened the Great Lakes - St. Lawrence Region Summit. In the lead up to the Summit, a series of five op-ed pieces on the region appeared in the *National Post*. The event brought together 250 Canadian and American participants to define an achievable cross-border agenda for the region.

In facing the global challenges of the coming century, Canadians and Americans in the region have many common interests, particularly around economic transformation and freshwater resources.

A “Detroit-Windsor Consensus” emerged from the Summit: more cross-border collaboration in a variety of sectors is in the interests of communities on both sides of the border. A discussion paper framed the dialogue at the Summit, and the outcomes of the Summit were distilled and incorporated into a final paper, *The Vital Commons: A Policy Agenda for the Great Lakes - St. Lawrence Region*.



**Photos (L-R):** Hansen Clarke (Congressman, 13<sup>th</sup> district of Michigan) addresses the audience; Cameron Davis (US Environmental Protection Agency), Lana Pollack (International Joint Commission), Faye Nelson (Detroit RiverFront Conservancy), and Gerald Butts (WWF Canada) discuss environmental issues.

# EVENTS

## MAY 2011 - APRIL 2012

### **Ontario and the Green Economy**

*May 2011*

This half-day symposium on Ontario and the Green Economy was organized in collaboration with two leading Canadian environmental organizations: Sustainable Prosperity and Corporate Knights. The symposium brought together leaders from the business and policy communities to discuss investment and policy frameworks to support Ontario's transition toward a low-carbon, resource-efficient and competitive green economy and was held at the Design Exchange building in downtown Toronto.

### **Benchmarking and Canadian Federalism**

*May 2011*

Benchmarking arrangements are being increasingly adopted in federal systems. All federations face the issue of balancing the interests of the central government in key areas of public policy with the desire of constituent units to have autonomy or at least flexibility in terms of how they manage major programs. The Mowat Centre, in cooperation with the School of Public Policy and Governance and the Forum of Federations held a one-day by-invitation workshop in Toronto to discuss the applicability of benchmarks in the Canadian federal context and what Canada could learn from international experiences.

### **Shifting Gears: The Future of Public Services in an Age of Fiscal Restraint**

*November 7, 2011*

The Mowat *Shifting Gears* series of research papers focuses on how governments can improve their ability to deliver high-quality public services, even in times of fiscal constraint. Two new research papers in the series were released in November 2011.

An academic symposium, *Shifting Gears: The Future of Public Services in an Age of Fiscal Restraint* was held in November 2011 and co-hosted by the Mowat Centre and York University's Centre for Global Challenges. It brought together researchers, thought leaders, practitioners, and decision-makers from Canada, the US and the United Kingdom to examine lessons and highlight successful examples of transformation from across the globe that are relevant for Canadian governments.



## MOWAT CENTRE EVENTS

### **Strengthening the Third Pillar of the Canadian Union: Dialogue on Policy and Regulatory Frameworks**

*December 2, 2011*

In December, 2011 the Mowat Centre hosted a roundtable discussion and information-sharing session for the non-profit sector. A small group of stakeholder experts were convened to discuss the challenges facing the sector and consider whether Canada could be pursuing a more coordinated FPT regulatory approach that could help support the sector's sustainability.

The objectives of the session would include learning about activities in other jurisdictions, both internationally and domestically, and identifying whether options for greater coordination across jurisdictions exist and if so, how best to advance them.

The Executive Fellow and Policy Associate at the newly established Not-For-Profit Research Hub, (situated at the Mowat Centre) will have primary responsibility for follow up on this symposium and for all matters relating to not-for-profit policy and regulation.

### **Energy Technology Policy Roundtable**

*March 15, 2012*

Approximately twenty policy advisors and professionals representing a cross-section of the provincial energy sector were invited by the Mowat Centre to give their feedback on a developing Mowat research paper on energy technology in mid-March, 2012. The first Mowat energy research paper on energy security was published in March, 2012 and several follow-up initiatives with the sector have been planned as a result of the March consultations. Publication of the energy technology paper is scheduled for September 2012.

# OTHER ACTIVITIES

## **New not-for-profit research hub staffed and officially launched**

In partnership with the Ontario Ministry of Citizenship and Immigration, the Metcalf Foundation, Atkinson Foundation, Maytree, United Way Toronto, and the Ontario Non-profit Network, the Mowat Centre has established a research hub to explore key issues impacting the sustainability and vitality of the not-for-profit sector in Canada, with a particular focus on Ontario. The research hub will conduct applied policy research and analysis to support policy development that leads to a modernized framework that is consistent with growing demands on the sector.

As a first step in shaping the research agenda, existing research on the sector is being mapped in order to provide a consolidated view of work underway and an analysis of gaps and opportunities for research. The research agenda is being developed with input from and dialogue with a broad network that includes the sector, academia and government. The research hub is also envisioned as a potential platform for knowledge exchange and will facilitate ongoing dialogue to move the sector's agenda forward.

## **Mowat Centre facilitates Expert Roundtable on Immigration for the Government of Ontario**

The *Expert Roundtable on Immigration* consisted of leaders from the private sector, settlement service sector, academia, and the not-for-profit sector. The Roundtable's mandate was to advise the Minister of Citizenship and Immigration on the development of an Ontario immigration strategy that addresses immigrant selection, settlement, and integration issues, with an emphasis on economic immigration and labour market integration. The Roundtable's work complemented stakeholder consultations held by the Parliamentary Assistant to the Minister, which will also inform the strategy.

The Roundtable met four times over a period of three months. During these meetings, the Roundtable heard from a range of experts, including some of Canada's leading economists, immigration researchers, and senior members of the public service from the Governments of Ontario and Canada. The Mowat Centre facilitated the Roundtable, provided policy support, and consolidated outcomes.

The Roundtable's final report is expected to be available in the fall of 2012.

# SELECTED PRINT MEDIA CITATIONS

Mowat Centre policy staff and researchers are published and cited frequently in the national, provincial and local media. They appear on television, on radio and on web-based news sites. Recently, the Mowat Centre has also seen an uptick in the frequency of media requests from trade publications and professional journals, with experts being called up to comment on several Mowat research streams including EI, taxation, fiscal arrangements and pensions among others.

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# YEAR-END STATEMENT

## 2011 – 2012

		\$
<b>INCOME</b>		
Government of Ontario operating grant		900,000
Donations & Sponsorships		601,833
<i>Energy Policy</i>	276,833	
<i>Not-For-Profit</i>	225,000	
<i>Great Lakes Regional Council</i>	0	
Research Contracts		110,000
Executive Education		0
Events		160,091
Other income (+ interest)		3,444
Transfer from accumulated cash reserve	* Ref. notes below	167,482
<b>TOTAL</b>		<b>1,842,849</b>
.....		
<b>EXPENSES</b>		
Salaries & Benefits		1,228,125
Research Contracts		115,658
Communications and Events		212,703
Operating and Administrative, including rent		222,008
Travel, meetings, expenses, professional development		34,769
Capital Expenditures		29,587
<b>TOTAL</b>		<b>1,842,849</b>

**NOTES:**

Cash & Cash Equivalents	2,137,127
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\*Accumulated cash reserves from seed funding provided to launch the Mowat Centre in the 2010-2011 prior to the 2011-2012 fiscal year.



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